

MGT236

Inventory Management

Problem 1:

$D = 15,000$, $H = \$25/\text{unit}/\text{year}$, $S = \$75$

- a) $\text{EOQ} = \sqrt{\frac{2DS}{H}} = \sqrt{\frac{2 \times 15,000 \times 75}{25}} = 300 \text{ units}$
- b) Annual holding costs = $(Q/2) \times H = (300/2) \times 25 = \$3,750$
- c) Annual ordering costs = $(D/Q) \times S = (15,000/300) \times 75 = \$3,750$
- d) $\text{ROP} = d \times L = \left(\frac{15,000 \text{ units}}{300 \text{ days}} \right) \times 2 \text{ days} = 100 \text{ units}$

Problem 2:

Reorder point = demand during lead time = $100 \text{ units}/\text{day} \times 21 \text{ days} = 2,100 \text{ units}$

Problem 3:

a) Total cost = order cost + holding cost = $\frac{DS}{Q} + \frac{QH}{2}$

$$\text{For } Q = 25: = \frac{1,200 \times 25}{25} + \frac{25 \times 24}{2} = \$1,500$$

$$\text{For } Q = 40: = \frac{1,200 \times 25}{40} + \frac{40 \times 24}{2} = \$1,230$$

$$\text{For } Q = 50: = \frac{1,200 \times 25}{50} + \frac{50 \times 24}{2} = \$1,200$$

$$\text{For } Q = 60: = \frac{1,200 \times 25}{60} + \frac{60 \times 24}{2} = \$1,220$$

$$\text{For } Q = 100: = \frac{1,200 \times 25}{100} + \frac{100 \times 24}{2} = \$1,500$$

As expected, small variations in order quantity will not have a significant effect on total costs.

b) Economic Order Quantity:

$$Q = \sqrt{\frac{2DS}{H}} = \sqrt{\frac{2 \times 1,200 \times 25}{24}} = 50 \text{ units}$$

where: D = annual demand, S = setup or order cost, H = holding cost

Problem 4:

a) Economic Order Quantity:

$$Q = \sqrt{\frac{2DS}{H}} = \sqrt{\frac{2 \times 6,000 \times 30}{10}} = 189.7 \text{ or } 190 \text{ units}$$

where: D = annual demand, S = setup or order cost, H = holding cost

b) Average inventory = 95 valves

c) Number of orders per year = $\frac{\text{Demand}}{\text{EOQ}} = \frac{6,000}{190} = 31.57 \text{ or } 32 \text{ orders}$

d) Assuming 250 business days per year, the optimal number of business days between orders is given by:

$$\text{Optimal number of days} = \frac{250}{32} = 7.81 \text{ days}$$

$$\text{e) Total annual inventory cost} = \text{Order cost} + \text{holding cost} = \frac{DS}{Q} + \frac{QH}{2}$$

$$= \frac{6,000 \times 30}{189.7} + \frac{189.7 \times 10}{2} = 948.86 + 948.5 = \$1,897.36$$

Note: Order and carrying costs are not equal due to rounding of the EOQ to a whole number.

$$\text{f) Reorder point} = \text{demand during lead time} = 24 \text{ units/day} \times 5 \text{ days} = 80 \text{ valves}$$

Problem 5:

$$\text{a) } D = 12,000/\text{yr.}, H = \$.10/\text{light-yr.}, S = \$50/\text{setup}, P = \$1.00/\text{light}, p = 100/\text{day},$$

$$d = \frac{12,000/\text{yr.}}{300 \text{ days/yr.}} = 40/\text{day}$$

$$Q = \sqrt{\frac{2DS}{H\left(1 - \frac{d}{p}\right)}} = \sqrt{\frac{2(12,000)50}{.10\left(1 - \frac{40}{100}\right)}} = 4,472 \text{ lights per run}$$

$$\text{b) Average holding cost/year} = \frac{Q}{2} \left[1 - \left(\frac{d}{p}\right)\right] H = \frac{4,472}{2} \left[1 - \left(\frac{40}{100}\right)\right] (.10) = \frac{\$26,832}{200} = \$134.16$$

$$\text{c) Average setup cost/year} = \left(\frac{D}{Q}\right) S = \left(\frac{12,000}{4,472}\right) 50 = \$134.16$$

$$\begin{aligned} \text{d) Total cost (including cost of goods)} &= PD + \$134.16 + \$134.16 \\ &= (\$1 \times 12,000) + \$134.16 + \$134.16 \\ &= \$12,268.32/\text{year} \end{aligned}$$

Problem 6:

a)

$$Q = \sqrt{\frac{2DS}{H\left(1 - \frac{d}{p}\right)}} = \sqrt{\frac{2 \times 10,000 \times 40}{0.60\left(1 - \frac{50}{500}\right)}} = 1217.2 \text{ or } 1,217 \text{ units}$$

where: D = annual demand, S = setup or order cost, H = holding cost, d = daily demand rate, p = daily production rate

$$\text{b) } I_{\max} = Q \left(1 - \frac{d}{p}\right) = 1,095$$

$$\text{c) } \frac{D}{Q} = \frac{10,000}{1,217} = 8.22$$

$$\text{d) } TC = \frac{I_{\max}}{2} H + \frac{D}{Q} S = 328.50 + 328.80 = \$657.30$$